# Business Models in Wireless for Developing Countries

Arun Mehta

www.radiophony.com

## Why Wireless?

- 600,000 villages in India will not be connected any other way, essential for distance learning and telemedicine
- Better connectivity would have saved lives in the tsunami to reach people on the beach and in boats, only wireless will work

## Factors in a business model

- Earlier models: anything wrong with them?
- Making good technology choices
- Politics
- Timing

# Existing Model: GSM

- Over a billion GSM phones sold in 200 countries
- Problems:
  - Technology not improving
  - Expensive: SMS costs \$2000/MB in India
  - Terrible billing
- 3G going nowhere so what is the future?

### The Politics of Telecom

- Telecom companies have political clout
- Politicians don't understand technology
- Industry dominated by "incumbent", which handled policy, R&D, international coordination, long distance + local
- Even regulator staffed by people on deputation from the incumbent
- Example of skewed playing field: Net telephony

# Paradigm Shift in Technology

- Telecom still essentially operates on the mainframe model: Users buy time
- The only company that remains from the mainframe computer era is IBM, which completely reinvented itself
- WiFi heralds the start of the decentralized,
   P2P era in telecom

### http://www.telenor.com/telektronikk/volume s/pdf/3.2004/Page\_045-054.pdf

1994

## Computer technology: Non-distributed

- Localised
- Professional

#### Telecommunications:

- Person-to-person
- Telephony
- Stationary

#### Society:

- Non-critical ICT dependency
- Physical vulnerability
- · Simple responsibility chain

#### Computer technology:

- Distributed
- Ubiquitous
- Common

#### Telecommunications:

- Machine-to-Machine
- 2004 Data communication
  - Mobile

#### Society:

- Critical ICT dependency
- Logical vulnerability
- · Complex responsibility chain

# Incumbents will resist, using political power....

- <a href="http://www.netparadox.com/fccletter.html">http://www.netparadox.com/fccletter.html</a>
- "The telephone network's technological base, and the business model under which this old technology thrived, are obsolete. Recovery is not an option. ... we urge the FCC to: Resist at all costs the telephone industry's calls for bailouts. The policy should be one of "fast failure." "

# The Emerging Telecom Paradigm

- Long-distance business like "wholesale", largely based on optic fiber
- Those who deploy cables for other purposes and have right of way, are at an advantage over telcos
  - Electricity distributors ("as the crow flies")
  - Railways
  - Gas
  - Water (optic fiber inside the water pipes)

### The retail telecom business

- Distribution of bandwidth from the nearest optic fiber to the consumer
- possibility to build on:
  - PCO
  - Cable Operator
  - Low power radio station
  - Post office
- Community Networks

## GSM and WiFi will coexist

- Cheap phones will soon do both
- PC-based GSM switch will allow you to use your GSM phone for Internet Telephony
- WiFi will do to GSM what GSM did to Iridium: create cheap "hotspots"
- And WiFi will continue to improve, while GSM will not

## Advantages of WiFi v/s GSM

- P2P -- robust
- Mesh networking
- Easy to install
- All Net applications available, not just voice
- Economical also where few customers
- Large number of manufacturers
- Large installed base, soon cars, factories,...
- No license fees

# Components of Business Model

- Technology Choice: WiFi
- R&D component essential: we are only beginning to understand the potential of this technology (e.g. cars, houses, factories,...)
- Engage in the politics

## Thank you!

Text of lecture at: http://www.india-gii.org/wiki/index.php/Presentations/ICTP